

AGENDA

BAY ARENAC BEHAVIORAL HEALTH BOARD OF DIRECTORS AUDIT COMMITTEE MEETING

Monday, December 15, 2025 at 5:00 pm

Room 225, Behavioral Health Center, 201Mulholland Street, Bay City, MI 48708

Committee Members:	Present	Excused	Absent	Committee Members:	Present	Excused	Absent	Others Present:
Pat McFarland, Ex Off, Ch	_____	_____	_____	Jerome Crete	_____	_____	_____	BABH: Marci Rozek, Michele Perry, and Sara McRae
Tim Banaszak, V Ch	_____	_____	_____	Sally Mrozinski	_____	_____	_____	
Richard Byrne	_____	_____	_____	Christopher Girard, Ex Off	_____	_____	_____	
Patrick Conley	_____	_____	_____	Robert Pawlak, Ex Off	_____	_____	_____	Legend: M-Motion; S-Support; MA- Motion Adopted; AB-Abstained

	Agenda Item	Discussion	Motion/Action
1.	Call To Order & Roll Call		
2.	Public Input (Maximum of 3 Minutes)		
3.	Unfinished Business 3.1) Follow Up on Video Conferencing Platforms		3.1) No action necessary
4.	New Business 4.1) Selection of Disbursements & Health Care Claims from Summary Report 4.2) Financial Statements for Period Ending November 30, 2025 4.3) Electronic Fund Transfers (EFTs) for Period Ending November 30, 2025 4.4) Review of Selected Disbursements & Health Care Claims Chosen from Summary Report by CFO		4.1) No action necessary 4.2) Consideration of motion to refer the Financial Statements for period ending November 30, 2025 to the full Board for approval 4.3) Consideration of motion to refer the EFTs for the period ending November 30, 2025 to the full Board for approval 4.4) No action necessary

AGENDA

BAY ARENAC BEHAVIORAL HEALTH
BOARD OF DIRECTORS
AUDIT COMMITTEE MEETING

Monday, December 15, 2025 at 5:00 pm
Room 225, Behavioral Health Center, 201 Mulholland Street, Bay City, MI 48708

Page 2 of 2

	4.5) Consideration of Approval of Disbursements & Health Care Claims Totals		4.5) Consideration of motion to refer the disbursements and health care payments from November 15, 2025 through December 12, 2025 to the full Board for approval
5.	Adjournment	M -	S - pm MA

Bay-Arenac Behavioral Health - Disbursements:

Check Number	Vendor	Amount	Location-Department	Description
EMPLOYEE RELATED				
E09162	AMBER, ROYCE	\$ 20.41	HR	2025/11 REIMBURSEMENT
E09144	Back, Irina	\$ 137.20	EAS	2025/10 TRAVEL
E09145	BICKEL, MEREDITH	\$ 108.50	OCCUPATIONAL THERA	2025/10 TRAVEL
102119	Blair, Justeen	\$ 71.40	HORIZON	2025/10 TRAVEL
102120	BOWERS, ROBERT	\$ 45.00	RR/CS	2025/10 PER DIEM
102120	BOWERS, ROBERT	\$ 1.40	RR/CS	2025/10 TRAVEL
E09146	BYRNE, RICHARD	\$ 204.40	ADMIN/BOARD	2025/10 TRAVEL
102121	Conley, Patrick	\$ 159.60	ADMIN/BOARD	2025/10 TRAVEL
E09147	Deshano, Jennifer	\$ 136.50	DD SUPPORT	2025/10 TRAVEL
E09148	FARLEY, TRACEY	\$ 121.38	FAMILY SUPPORT	2025/10 TRAVEL
E09149	FOLSOM, AMY K	\$ 54.60	CLINICAL ADMIN	2025/10 TRAVEL
102122	Girard, Christopher	\$ 197.40	ADMIN/BOARD	2025/10 TRAVEL
102123	GRUSNICK, ASHLEE	\$ 151.06	FAMILY SUPPORT	2025/10 TRAVEL
E09151	HECHT, KERENSA	\$ 57.40	DD SUPPORT	2025/10 TRAVEL
E09153	HEWTTY, EDDIE	\$ 15.00	HORIZON	2025/11 REIMBURSEMENT
E09152	HEWTTY, MARIA	\$ 214.06	HORIZON	2025/10 TRAVEL
E09154	HOLSINGER, SARAH	\$ 50.00	BI	2025/10 REIMBURS
102124	KANICKI, CRAIG	\$ 74.20	DD SUPPORT	2025/10 TRAVEL
E09155	KING, SHELLEY	\$ 246.30	ADMIN/BOARD	2025/10 TRAVEL
E09163	KOKALY, KAITLYN	\$ 120.00	ARENAC CHILDRENS SI	2025/11 MIAIMH DUES
102125	Lovell, Lea	\$ 7.84	ARENAC	2025/10 TRAVEL
E09156	LUPCKE, TRACI	\$ 65.80	DD SUPPORT	2025/10 TRAVEL
102126	MROZINKSI, SALLY	\$ 215.60	ADMIN/BOARD	2025/10 TRAVEL
E09157	Niemiec, Kathleen	\$ 126.00	ADMIN/BOARD	2025/10 TRAVEL
E09157	Niemiec, Kathleen	\$ 201.20	ADMIN/BOARD	2025/10/26 TRAVEL
E09158	NIX, HEATHER	\$ 21.70	PSYCHIATRIC SERVICE	2025/10 TRAVEL
E09159	O'BRIEN, CAROLE	\$ 132.30	ADMIN/BOARD	2025/10 TRAVEL
E09159	O'BRIEN, CAROLE	\$ 154.00	ADMIN/BOARD	2025/10/26 TRAVEL
102127	PARKER, BRADLEY	\$ 65.10	NBAY	2025/10 TRAVEL
102128	PETERS, JUSTIN	\$ 45.00	ADMIN/BOARD	2025/10 PER DIEM
102128	PETERS, JUSTIN	\$ 8.40	ADMIN/BOARD	2025/10 TRAVEL
E09160	Rechsteiner, Elise	\$ 18.20	RESIDENTIAL NURSING	2025/10 TRAVEL
E09161	RICKER, AMY	\$ 251.30	DD SUPPORT	2025/10 TRAVEL
E09164	Schneider, Maryssa	\$ 407.61	BAY CHILDRENS HS	2025/10 TRAVEL
E09165	Schumacher, Pamela	\$ 38.64	ADMIN/BOARD	2025/10 TRAVEL
102129	Smith, Alexis	\$ 11.90	MI ADULT BAY	2025/10 TRAVEL
E09166	STONE, JENNIFER	\$ 196.00	DD SUPPORT	2025/10 TRAVEL
E09167	Tenney, Ben	\$ 137.20	SECRETARY CLINICAL	2025/10 TRAVEL
E09168	VanWert, Laurie	\$ 90.00	ADMIN/BOARD	2025/10 PER DIEM

E09168	VanWert, Laurie	\$	11.90	ADMIN/BOARD	2025/10 TRAVEL
E09169	VASCONCELOS, FLAVIA	\$	388.43	PSYCHIATRIC SERVICE	2025/10 TRAVEL
E09150	VIAN, SUSAN	\$	342.73	INFANT GRANT	2025/10 TRAVEL
E09170	WATSON, MELODY	\$	274.40	DD SUPPORT	2025/10 TRAVEL
E09171	WELLS, JORDAN	\$	369.60	BAY CHILDRENS CSM	2025/10 TRAVEL
	Subtotal Employee Related	\$	5,787.07		

PURCHASE ORDER INVOICES:

E000009199	Insight	\$	740.80	IS	GEN 2 HEADSETS X40
E000009200	Staples	\$	3,480.35	VARIOUS	OFFICE, JANITORAL, AND VARIOUS SUPPLIES
102136	BAY METRO TRANSPORTATION AUTH	\$	500.00	VARIOUS	BUS PASSES
	Subtotal Purchase Orders	\$	4,721.15		

MONTHLY INVOICES-RECURRING & ROUTINE

E000009118	A2Z CLEANING & RESTORATION INC.	\$	3,092.00	VARIOUS	OFFICE CLEANING
E000009119	Applied Innovation	\$	164.08	MULH3 & MADISON	COPIER MAINTENANCE
102073	ARENAC COUNTY INDEPENDENT	\$	115.20	ADMIN/BOARD	MADISON JANITORIAL ADVERTISING
E000009114	ARENAC OPPORTUNITIES, INC	\$	2,672.63	FINANCE	SE OUTCOME 2025/09
102074	Arenac Public Transit Authority	\$	153.50	ARENAC	CONSUMER TRANSPORTATION
102075	AT&T	\$	12.00	ADMIN	MONTHLY SERVICE
102076	Barry, Peter Brian	\$	156.25	HR	ETHICS COMMITTEE MEETING
102077	Bay Breeze Auto Detailing	\$	240.00	ACT	CAR CLEANING SERVICES (DETAILING) X3
102079	BLAIR, JUSTEEN CUSTODIAN	\$	273.59	HORIZON	PETTY CASH 2025/10
E000009117	BAY CITY CRU	\$	98,458.00	VARIOUS	2025/10 SERVICES
102082	Blue Care Network	\$	14,691.64	VARIOUS	HEALTH INSURANCE
102080	BLUE CROSS BLUE SHIELD OF MICH	\$	261,507.43	VARIOUS	HEALTH INSURANCE
102081	Blue Cross Blue Shield of Michigan Dental	\$	10,288.08	VARIOUS	DENTAL INSURANCE
E000009120	Bromberg & Associates, LLC	\$	50.00	RR/CS	2025/09 MAINTENANCE FEE
102086	Charter 14th Street	\$	115.00	14TH	INTERNET
102085	Charter Harold St	\$	115.00	HAROLD	INTERNET
102084	CHARTER MADISON	\$	503.39	MADISON	TV, INTERNET, PHONE
102083	CHARTER MULHOLLAND	\$	144.98	MULH2	INTERNET AND VOICE
102087	Chartier & Son's Plumbing & Heating, Inc.	\$	275.04	HORIZON & MADISON	VALVE CHANGE UNDER SINK, KITCHEN FAUCET REPLACEMENT
102088	CITY OF BAY CITY	\$	1,545.22	MADISON	UTILITIES
102089	CITY OF STANDISH	\$	97.95	ARENAC	WATER/SEWER BILLING
E000009121	Clean Team, Inc.	\$	1,950.00	ARENAC	OFFICE CLEANING
102091	COHL, STOKER & TOSKEY, P.C.	\$	880.00	ADMIN	LEGAL SERVICES
102090	COMMUNITY MENTAL HEALTH ASSOCIATION	\$	20.00	IS	G LIETZOW IMPROVING OUTCOMES CONFERENCE
102092	COVENANT OCCUPATIONAL HEALTH	\$	40.00	HORIZON	EMPLOYEE PHYSICALS, LABS
E000009122	DELPHIA CONSULTING, LLC	\$	1,440.00	FINANCE	PROFESSIONAL SERVICES TIMESTAR
E000009115	DO-ALL, INC.	\$	30,395.93	FINANCE	SE OUTCOME 2025/07-2025/09
102094	DOW BAY AREA FAMILY Y	\$	89.00	NBAY	CONSUMER ACTIVITIES 2025/10
E000009123	ERGOMED PRODUCTS, INC.	\$	387.00	NEBOBISH	2 LARGE SHOWER SLINGS
E000009124	FLEX ADMINISTRATORS INC	\$	421.30	VARIOUS	HRA AND H.S.A. ADMIN FEE
102095	GARBER CHEVROLET LINWOOD	\$	179.95	DD SUPPORT	MULTI POINT INSPECTION & DIAGNOSTIC TIME TO ANALYZE DATA VEHICLE LOSING POWER STEERING AT TIMES

E000009125	GoTo Technologies USA, Inc.	\$	110.64	VARIOUS	VIRTUAL/ONLINE MEETING AND AUDIO SERVICE
102096	GREAT LAKES HYDROSEEDING	\$	930.00	VARIOUS	LAWN CARE MAINTENANCE
E000009126	HAMPTON AUTO REPAIR	\$	1,087.20	VARIOUS	TUNE UP, OIL CHANGE X3, CABIN AIR FILTER
102097	HOSPITAL NETWORK HEALTHCARE SERVICES	\$	68.38	ACT/PSYCHIATRIC SVC	MEDICAL WASTE
E000009127	HOSPITAL PSYCHIATRY PLLC	\$	42,000.00	VARIOUS	PROFESSIONAL MEDICAL SERVICES
102098	HUGO'S LOCKSMITHING & KEYS INC	\$	148.40	MADISON	PROGRAM KEY PADS AND EXTRA KEYS
E000009128	Iris Telehealth Medical Group, PA	\$	77,462.00	MADISON	PROFESSIONAL MEDICAL SERVICES 2025/10
E000009129	J.E.JOHNSON CONTRACTING, INC.	\$	850.00	NBAY	BOILER REPAIRS
E000009130	KING COMMUNICATIONS	\$	211.80	VARIOUS	ANSWERING SERVICES
102099	KONICA MINOLTA BUSINESS SOLUTIONS	\$	61.60	VARIOUS	COPIER MAINTENANCE
102100	Lathia, Mukesh	\$	195.00	MADISON	PROFESSIONAL MEDICAL SERVICES 2025/10
102101	LaValle, Aaron	\$	37.50	CS/RR	CLERICAL SERVICES
E000009131	LIBERTY LIVING, INC.	\$	2,161.00	FINANCE	RENT DJ 2025/10, 2025/11
102102	MCBRIDE HEATING & COOLING, INC.	\$	205.29	ARENAC	FUSE REPLACEMENT AND SERVICE CALL/LABOR
102078	MCLAREN BAY REGION	\$	17,335.00	MULHOLLAND	MONTHLY RENT
102103	McLaren LTC Pharmacy	\$	84.00	FINANCE	RX MISC CHARGE
102104	MEDICARE PLUS BLUE PPO	\$	24,516.08	FINANCE	RETIREEES HEALTH INSURANCE
102105	Meridian Health Plan	\$	5.26	FINANCE	MEDICAID MERIDIAN PYMT MADE ON MEDICAID CONSUMERS
E000009132	MICHIGAN MEDICAL AND REHABILITATION SUF	\$	596.28	FISHER HOME	MEDICAL EQUIPMENT
102106	MLive Media Group	\$	338.84	ADMIN/BOARD	MADISON JANITORIAL ADVERTISING
102107	Mobility Works	\$	2,233.20	NBAY	LIFT REPAIRS, HAND RAIL REPAIRS, OUTER BARRIER GAS
102108	Molina Healthcare of Michigan	\$	11.95	FINANCE	SPRINGS, YEARLY INSPECTIONS X5
E000009133	MOVVA, USHA	\$	17,300.00	MADISON	REIMBURSEMENT FOR MOLINA MEDICAID PAYMENT IN ERROR
E000009134	NETSOURCE ONE, INC.	\$	4,568.13	VARIOUS	PROFESSIONAL MEDICAL SERVICES 2025/10
E000009116	New Dimensions	\$	6,177.47	FINANCE	VDI/CLOUD/MICROSOFT SERVICES
E000009135	New Dimensions, Inc.	\$	1,075.00	ADMIN	SE OUTCOME 2025/09
102109	ORKIN EXTERMINATING CO, INC.	\$	662.00	VARIOUS	COURIER SERVICE
E000009136	PETER CHANG ENTERPRISES, INC.	\$	23,350.13	ADMIN	PEST CONTROL SERVICES
E000009137	PRO-SCAPE, INC.	\$	210.24	ARENAC	MONTHLY MAINTENANCE FEE
102110	PROTEC COLLISION INC	\$	3,301.69	VARIOUS	LAWN CARE MAINTNENACE
102111	RESERVE ACCOUNT	\$	200.00	MADISON	BRAKES, OIL CHANGE X2, WIPERS X2, TIRE ROTATION
102112	RICOH USA INC	\$	9.68	MADISON	POSTAGE MACINE REFILL
102113	Rodriguez, Dakota	\$	50.00	CS/RR	COPY MAINTENANCE
E000009113	SAGINAW PSYCHOLOGICAL SERVICES	\$	341.00	ADMIN	CLERICAL SERVICES
E000009138	SHRED EXPERTS LLC	\$	674.50	VARIOUS	SPSI FOR DBT PHONE COACHING
102114	Smart Source, LLC	\$	175.00	ARENAC	SHREDDING SERVICES
E000009139	STATE OF MICHIGAN DEPT OF COMM HEALTH	\$	7,728.89	FINANCE	BUSINESS REPLY ENVELOPES
E000009140	TELNET WORLDWIDE, INC.	\$	1,753.12	VARIOUS	STATE FACILITY DAYS- 2025/08
102115	Thomas Brown & Son Roofing Co.	\$	493.00	MADISON	TELEPHONE AND COMMUNICATIONS
102093	Thryv	\$	80.60	ADMIN	ROOF REPAIR
E000009141	UNITED PARCEL SERVICE	\$	32.93	ARENAC	YELLOW PAGES LISTINGS 2025/11/01-2025/11/30
E000009142	V.O.I.C.E., INC.	\$	651.80	RR/CS	SHIPPING FEES
102116	VERIZON WIRELESS	\$	553.86	VARIOUS	INTERPRETER SERVICES
102117	WASTE MANAGEMENT OF MICHIGAN	\$	344.06	VARIOUS	WIRELESS SERVICES
E000009143	Waystar Health - ZirMed, inc.	\$	221.95	FINANCE	GARBAGE REMOVAL
102118	XEROX CORPORATION	\$	572.12	VARIOUS	CLAIMS MANAGEMENT FEES
	Subtotal Routine, Etc.		\$ 671,650.75		COPIER MAINTENANCE

Total Monthly Checks

\$ 682,158.97

SPECIAL CHECK REQUESTS:

E09229	MID-STATE HEALTH NETWORK	\$ 23,358.38	VARIOUS	RELIAS TRAINING
102145	COMMUNITY MENTAL HEALTH ASSOCIATION	\$ 20,012.00	VARIOUS	MEMBERSHIP DUES
102146	DEARBORN LIFE INSURANCE COMPANY	\$ 16,561.33	ADMIN	PREMIUM SPECIALTY BENEFITS
102148	GREAT LAKES HYDROSEEDING	\$ 430.00	MADISON	LAWNCARE SERVICES
102149	NATIONAL ASSOC OF PARLIAMENTARIANS	\$ 114.00	ADMIN	MEMBERSHIP DUES S. MCRAE
E09230	NETSOURCE ONE, INC.	\$ 31,428.11	VARIOUS	VDI/CLOUD/MICROSOFT SERVICES
102150	PINCONNING JOURNAL	\$ 118.00	ADMIN/BOARD	ADVERTISING MADISON JANITORAL
E09231	WEX BANK	\$ 4,573.25	VARIOUS	AGENCY GAS
102151	XEROX CORPORATION	\$ 54.90	NBAY	REIMBURSEMENT-RECEIVED CREDIT AND CHECK
102151	XEROX CORPORATION	\$ 298.83	NBAY	REIMBURSEMENT-RECEIVED CREDIT AND CHECK
102151	XEROX CORPORATION	\$ 376.42	NBAY	REIMBURSEMENT-RECEIVED CREDIT AND CHECK
102151	XEROX CORPORATION	\$ 215.50	NBAY	REIMBURSEMENT-RECEIVED CREDIT AND CHECK
	Subtotal special checks 11/28/2025	\$ 97,540.72		
102158	CONSUMERS ENERGY	\$ 788.00	NBAY	UTILITIES-GAS
102158	CONSUMERS ENERGY	\$ 989.00	ARENAC	UTILITIES-ELECTRIC AND GAS
102158	CONSUMERS ENERGY	\$ 36.77	NBAY	UTILITIES-ELECTRIC BARN
102589	MENARDS	\$ 86.33	VARIOUS	SUPPLIES FOR HH AND MADISON
102160	MICH DEPT OF HEALTH & HUMAN SERVICES	\$ 18,912.50	ADMIN	DONATED FUNDS AGREEMENT
E09256	NETSOURCE ONE, INC.	\$ 80.00	IS	RECURRING MONTHLY CHARGES
E09256	NETSOURCE ONE, INC.	\$ 70.00	IS	RECURRING MONTHLY CHARGES
E09256	NETSOURCE ONE, INC.	\$ 1,284.94	IS	JASON M ISSUES WITH RINGCENTRAL
102161	RESERVE ACCOUNT	\$ 1,200.00	VARIOUS	POSTAGE MACHINE REFILL
E09257	RINGCENTRAL INC	\$ 20,680.00	IS	IMPLEMENTATION OF RING CENTRAL
102162	RURAL WISCONSIN HEALTH COOP	\$ 500.00	HR	ANNUAL CREDENTIALING FEES
102163	STATE OF MICHIGAN-MRS	\$ 15,000.00	ADMIN	FY26 ICTA PYMT
E09258	YEO & YEO TECHNOLOGY	\$ 162.00	HR	REMOTE SUPPORT
E09259	ZOOM VIDEO COMMUNICATIONS INC	\$ 1,149.55	VARIOUS	TELECONFERENCE SERVICES
	Subtotal special checks 12/05/2025	\$ 60,939.09		
102170	AT&T	\$ 4,839.26	IS	FIBER CIRCUITS
102171	CHARTER HORIZON	\$ 357.66	HORIZON	TV, INTERNET AND VOICE
102172	CHARTER NORTH BAY	\$ 144.99	NBAY	INTERNET AND PHONE
E09299	Clean Team, Inc.	\$ 88.00	ARENAC	2025/10 JANITORIAL SUPPLIES
E09299	Clean Team, Inc.	\$ 128.00	ARENAC	2025/11 JANITORIAL SUPPLIES
102173	Consumers Energy	\$ 1,878.64	NBAY, HORIZON, MADISON	GAS AND ELECTRIC
102174	MONITOR LANES	\$ 119.00	ADMIN	BOARD MEMBER PLAQUES
102175	Popenhagen, Nicole PETTY CASH	\$ 580.00	ACT	GIFT CARDS AND CONSUMER GIFTS FOR CHRISTMAS PARTY
102176	VERIZON WIRELESS	\$ 9,835.60	VARIOUS	WIRELESS PHONE SERVICES
	Subtotal special checks 12/12/2025	\$ 17,971.15		

Total Monthly Checks

\$ 176,450.96

CREDIT CARD PURCHASES:

Payee	Amount Paid	Dept	Description
KROGER #635	\$ 161.19	HORIZON	GROCERIES
KROGER #635	\$ 151.40	HORIZON	GROCERIES
KROGER #635	\$ 186.07	HORIZON	GROCERIES
ALDI 67058	\$ 191.68	HORIZON	GROCERIES
WM SUPERCENTER #1752	\$ 47.87	HORIZON	SUPPLIES
KROGER #635	\$ 356.35	HORIZON	GROCERIES
KROGER #635	\$ 111.14	HORIZON	GROCERIES
ALDI 67058	\$ 240.57	HORIZON	GROCERIES
WM SUPERCENTER #1752	\$ 140.73	HORIZON	SUPPLIES
KROGER #424	\$ 23.98	HORIZON	GROCERIES
KROGER #635	\$ 202.21	HORIZON	GROCERIES
KROGER #635	\$ 313.11	HORIZON	GROCERIES
KROGER #635	\$ 149.29	HORIZON	GROCERIES
ALDI 67058	\$ 152.09	HORIZON	GROCERIES
WAL-MART #1752	\$ 144.96	HORIZON	SUPPLIES
KROGER #635	\$ 121.85	HORIZON	GROCERIES
KROGER #635	\$ 402.35	HORIZON	GROCERIES
ALDI 67058	\$ 271.78	HORIZON	GROCERIES
WM SUPERCENTER #1752	\$ 185.87	HORIZON	SUPPLIES
NORTH GRAND RAMP TIBA	\$ 30.00	NBAY	PARKING FEE FOR CONFERENCE
DOUBLETREE HOTELS	\$ 314.14	NBAY	ANNUAL HOME AND COMMUNITY WAIVER CONFERENCE L BLOHM
AMAZON MKTPL BT7H88QD2	\$ 206.76	ARENAC	PARENTING GROUP SUPPLIES
MACMHB	\$ 375.00	FINANCE	IMPROVING OUTCOMES CONFERENCE S GUNSELL
NPDB NPDB.HRSA.GOV	\$ 2.50	FINANCE	CREDENTIALING SERVICES
NPDB NPDB.HRSA.GOV	\$ 2.50	FINANCE	CREDENTIALING SERVICES
MACMHB	\$ 375.00	FINANCE	IMPROVING OUTCOMES CONFERENCE M PERRY
ADOBE INC	\$ 19.99	IS	ACROBAT SUBSCRIPTION FOR L MEADS
AMAZON MKTPL B871B8RX1	\$ 35.98	MADISON	BLOOD PRESSURE CUFF
ADOBE INC	\$ 19.99	BI	ACROBAT SUBSCRIPTION B BECK
AMAZON MKTPL B82Y72YU0	\$ 77.22	HORIZON	G8 FLUORESCENT TUBE LIGHT BULB
SAGE SOFTWARE INC	\$ 808.00	FINANCE	SAGE 100 SOFTWARE
AMAZON MKTPL B06096DH0	\$ 15.98	MRT	CELL PHONE CASE FOR A. BIVINS
AMAZON.COM B23474OZ2	\$ 186.40	IS	HEADSETS FOR PHONES/DESKTOPS
AMAZON MKTPL B28D366B1	\$ 112.99	MADISON	2 RECEPTION CHAIRS
AMAZON MKTPL B28Q10VI0	\$ 171.98	HORIZON	MEDICATION CUPS X2
NPDB NPDB.HRSA.GOV	\$ 2.50	HR	CREDENTIALING SERVICES
INTUIT TSHEETS	\$ 278.00	Horizon	T-Sheet scheduling & timekeeping software HH
ADOBE INC	\$ 12.99	IS	ACROBAT SUBSCRIPTION J HAHN
NPDB NPDB.HRSA.GOV	\$ 2.50	HR	CREDENTIALING SERVICES
AMAZON MKTPL B18Q34OX0	\$ 48.00	ARENAC	HEADSET LIFTER KRISTIN
AMAZON MKTPL B18NW5FJ0	\$ 36.91	ARENAC	PENS, MOUSE, THERMOMETER
NPDB NPDB.HRSA.GOV	\$ 2.50	HR	CREDENTIALING SERVICES
MARRIOTT ANN ARBOR YPS	\$ 333.90	FINANCE	IMPROVING OUTCOMES CONFERENCE S GUNSELL

MARRIOTT ANN ARBOR YPS	\$	333.90	FINANCE
MARRIOTT ANN ARBOR YPS	\$	333.90	FINANCE
AMAZON MKTPL B18TB3H70	\$	79.97	FINANCE
AMAZON.COM 6C9P05CN3	\$	659.00	HORIZON
	\$	8,432.99	

IMPROVING OUTCOMES CONFERENCE M PERRY
 IMPROVING OUTCOMES CONFERENCE G LIETZOW
 TONER FOR ROOM 240
 PRINTER FOR HORIZON HOME

						Healthcare Claims Summary	
Check Dates	11/21/2025	11/26/2025	12/5/2025	12/12/2025	Totals		
44NCR 44 NORTH						-	
5015 Michigan BH JV LLC						-	
5019 CMH for Clinton-Eaton						-	
5020 Calhoun County CMH Authority						-	
5037 CMH for Central Michigan		688.40				688.40	
5044 Lapeer County CMH						-	
5057 Mid-State Health Network						-	
5059 Montcalm Care Network						-	
5063 Network 190						-	
5065 AuSable Valley CM						-	
5070 CMH of Ottawa County						-	
5073 Saginaw County CMH						-	
5079 Tuscola Behavioral Health						-	
5090 Turning Leaf Behavioral Health						-	
5111 Augres Care Center, Inc				3,718.20		3,718.20	
5120 Starfish Family Service						-	
5125 New Oakland Family Center						-	
5130 Flatrock Manor - Burton East	16,814.40			81,358.80		98,173.20	
5167 Safehaus, Inc						-	
5171 Havenwyck Hospital						-	
5181 Lighthouse, Inc.	71,640.93					71,640.93	
5230 Hope Network Behavioral		21.75		38,849.00		38,870.75	
5235 Hope Network West MI						-	
5240 New Hope Southeast				128,208.02		128,208.02	
5280 Hope Network New Passages						-	
5261 Beacon Specialized Living		390.00		9,300.00		9,690.00	
5270 Lucia House						-	
5272 Fitzhugh House, LLC	11,336.49			11,594.70		22,931.19	
5275 Owen's AFC						-	
5283 Arnold Center, Inc.		16,676.44				16,676.44	
5284 Rose Hill Center						-	
5290 Alternative Services						-	
5340 Mid-Michigan Specialized Residential LLC				31,658.40		31,658.40	
5310 Bay Human Services	141,300.52	105,077.32	711.08	277,649.30		524,738.22	
5360 Michigan Community Services	65,978.05		67,107.69	218,914.65		352,000.39	
5390 Central State Community Services			66.66	27,547.65		27,614.31	
5410 Valley Residential Services		987.50		111,043.82		112,031.32	
5430 Whaley Residential						-	
5450 Liberty Living, Inc.	33,468.19	33,317.62	33,027.04	32,173.16		131,986.01	
5465 Superior Care of Michigan LLC						-	
5470 Pal's Place						-	
5472 Closer to Home, LLC				18,692.70		18,692.70	
5475 North Shores Center LLC						-	
5480 Disability Network						-	
5486 Phillips - Lifeline						-	
5495 Samaritas						-	
5501 Lansing Senior Partners, LLC						-	
5502 Munson Medical Center						-	
5507 Ascension Providence Hospital						-	
5505 St. Mary's of MI Guardian angel...						-	
5510 Healthsource Saginaw	61,316.18	8,726.40	28,870.00	44,217.20		143,129.78	
5511 McLaren Bay Region	143,491.91	46,746.00	7,6293.00	54,255.75		320,786.66	
5512 McLaren Regional Medical Ctr						-	
5515 McLaren Oakland						-	
5517 McLaren Greater Lansing						-	
5521 MidMichigan Regional Med Ctr		9,585.36	2,849.07			12,434.43	
5523 NeuroPsychiatricHosp of Indianapolis						-	
5525 Pine Rest Christian Hospital	21,137.97	12,087.00		27,288.23		60,513.20	
5526 My Michigan Medical Center Alma						-	
5527 Hurley Medical Center						-	
5529 Forest View Hospital						-	
5531 Owosso Memorial Health						-	
5532 Sparrow Hospital St. Lawrence						-	
5534 St. Mary Mercy Hospital						-	
5535 St. Mary's Medical Center						-	
5537 McLaren Pt Huron Hospital						-	
5539 Cedar Creek Hospital						-	
5554 Henry Ford Kingswood Hospital						-	
5555 Lapeer Regional Hospital						-	
5558 PHC of Michigan - Harbor Oaks		7,040.00	9,680.00			16,720.00	
5567 Alpena General Hospital						-	
5559 U of M Hospital						-	
5562 ProMedica Monroe Regional Hosp						-	
5567 BCA Stonecrest Center	19,360.00					19,360.00	
5569 War Mem'l Hosp Behavioral Health						-	
5570 Monah Incorporated						-	
5571 Behavioral Center of MI						-	
5580 Doctors Behavioral Hospital LLC						-	
5582 Neurobehavioral Hospital, LLC			1,676.00			1,678.00	
5584 RiverCrest Specialty Hospital, LLC						-	
5602 MPA Group NFP, Ltd	39,827.56	41,046.85	23,161.92	36,767.82		140,804.15	
5604 List Psychological Services	2,012.11	468.51	2,201.01	1,520.89		6,202.52	
5610 Apex Psychological & Behavioral	950.00	1,377.50	807.50			3,135.00	
5615 Saginaw Psychological Services	24,073.33	29,880.28	13,487.91	29,739.10		97,180.62	
5619 Northeastern Michigan CMH						-	

	Check Dates	11/21/2025	11/26/2025	12/5/2025	12/12/2025	Totals
5628	Genesee Health System					
5629	Training & Treatment Inc					
5634	North Country CMH					
5845	Paramount Rehabilitation	10,760.40		6,129.78	6,895.64	23,785.80
5650	Oakland Family Services					
5690	MBPA					
5702	Arenac Opportunities, Inc	7,860.00	7,683.00	7,075.50	5,430.00	28,046.50
5703	Do-All Inc	6,009.82	5,617.70	5,813.57	3,937.81	21,478.90
5704	New Dimensions	9,817.26	103.94		1,504.30	11,425.50
5705	Touchstone Services	9,192.50		8,849.25	21,383.75	39,405.50
5707	Winningham, Linda Jo	591.00		2,218.00	176.00	2,985.00
5709	Nutrition for Wellness	484.50	916.00	673.60	411.90	2,686.00
5710	Raphael, Ann Marie					
5717	Kadima Jewish Support Services					
5719	Wilson, Stuart T.	93,310.59	143,596.57	91,542.16	85,164.64	413,613.96
5720	Consumer Direct Michigan, LLC					
5724	Chores R Us, Inc					
5725	Christian Home Svcs, Inc					
5726	MidMichigan Home Care					
5729	CareBuilders at Home, LLC	16,041.83	5,476.29	14,124.69	30,141.12	65,783.93
5730	Brooklier, Kara					
5731	Autism Systems LLC				9,802.50	9,802.50
5735	Affordable Nursing					
5736	Centra Healthcare LLC	43,999.50	60,714.00	157,268.59	54,736.50	316,718.59
5737	Reder, Joyce					
5738	Autism Centers of Michigan					
5739	ABA Pathways, LLC					
5741	North Shore Health Services					
5742	Helping Hand Nursing Services					
5745	Personal Assistance Options, Inc.	9,081.25	10,656.03		14,234.40	33,951.68
5750	Children's Therapy					
5752	Easter Seals - Michigan					
5753	Flourish Services, LLL	110,494.10	40,430.94	36,194.66	35,777.16	222,896.86
5755	Game Changer Pediatric Therapy Services	42,973.97	45,587.08	45,454.70	37,618.28	171,634.03
5758	Milestones ABA Clinic of MI, LLC					
5757	Spectrum Autism Center	22,555.50	25,177.50	26,768.00	12,433.50	86,932.50
5780	Encompass Therapy Center	117,750.80	115,076.25	24,946.20	97,422.76	355,196.01
5762	TRAC Therapy Research Autism Center					
5765	Acom Health of Michigan					
5770	Mercy Plus Healthcare	20,785.30	3,411.06		55,288.63	79,484.99
5771	Positive Behavior Supports Coordination		5,630.66			5,630.66
5777	Arc of Bay County			150.00		150.00
5802	Saginaw Medical Services, Inc.					
5950	DBT Institute of Michigan					
5952	Healthy Transitions LLC					
5954	Autism and Neurodiversity Services LLC		640.00		640.00	1,280.00
5955	Healing with Heart	200.00		200.00		400.00
5957	Bay City CRU					
5958	Westwood Specialized Residential				34,732.80	34,732.80
5959	Serenity House Residential Care Services					
5960	McLaren Health Management Group		6.27			6.27
5967	APS Employment Services, Inc	4,953.28	4,143.68	4,235.94	4,473.18	17,806.08
5968	Bronson Behavioral Health Hospital					
5970	Kalamazoo Behavioral Health Hospital			1,600.00		1,600.00
	Anderson Pharmacy					
	Bay Human Services					
	Blue Care Network					
	Camp Fish Tales					
	Catholic Family Services					
	DOW Bay Area Family Y					
	Hickory Hollow Spec Res, LLC					
	Humana Healthcare					
	Huron Behavioral Health					
	Keith Specialized Residential Services LLC				133,509.06	133,509.06
	Maplewood Pharmacy					
	Maxim Healthcare Svcs, Inc	675.84				675.84
	McLaren Pharmacy Services					
	McLaren Medicaid					
	Medicare					
	Medicare Part B					
	Meridian Health Plan					
	Mid-Michigan Children's					
	Molina Healthcare of MI					
	Montclair Specialized Residential				34,732.80	34,732.80
	Noble Pathways Pediatric Therapy				9,027.00	9,027.00
	Northern Lakes CMH					
	Paramount Children Therapy Center inc.		36,951.00		36,232.50	73,183.50
	Recovery Pathways, LLC					
	Samaritas					
	Serenity Bay Health PLLC			70,850.00		70,850.00
	Spectrum Health Hospitals					
	State of Michigan inpatient					
	State of Michigan Dept of Comm Hlth					
	Walgreens Company					
	YMCA Camp Timbers					
	YWCA Camp Meadows					
	Totals	1,180,225.08	825,914.90	763,524.00	1,910,991.12	4,680,655.10

**Bay-Arenac Behavioral Health
Financial Statements
For Period Ending 11/30/2025**

Certified for Accuracy


Accounting Manager


Chief Financial Officer

Bay-Arenac Behavioral Health Statement of Net Assets

Bay-Arenac Behavioral Health Consolidated Income Statement:

By Month to Date

By Year to Date

Bay-Arenac Behavioral Health Reconciliation of Fund Balance:

Bay-Arenac Behavioral Health Reconciliation of Unreserved Fund Balance:

Bay-Arenac Behavioral Health Fund Balance Summary:

Bay-Arenac Behavioral Health Cash Flow Statement

Bay-Arenac Behavioral Health Projected Cash Flows

**Bay Arenac Behavioral Health
Statement of Net Assets**

Column Identifiers		
A	B	C

		<u>Nov 30, 2025</u>	<u>Sept 30, 2025</u>	
1	ASSETS			
2	<u>Current Assets</u>			
3	Cash and cash equivalents	\$7,475,325.29	\$4,975,087.02	
4	Consumer and insurance receivables	194,156.41	272,154.89	
5	Due from other governmental units	3,408,154.93	6,315,079.67	
6	Contract and other receivables	327,967.42	204,140.19	
7	Interest receivable	0.00	0.00	
8	Prepaid items	548,650.81	765,972.93	
9	Total Current Assets	11,954,254.86	12,532,434.70	(3+4+5+6+7+8)
10	Noncurrent Assets			
11	<u>Cash and cash Equivalents - restricted</u>			
12	Restricted for compensated absences	1,537,711.31	1,534,594.77	
13	Restricted temporarily - other	96,444.85	96,790.49	
14	Cash and Cash Equivalents - restricted	1,634,156.16	1,631,385.26	(12+13)
15	<u>Capital Assets</u>			
16	Capital assets - land	424,500.00	424,500.00	
17	Capital assets - depreciable, net	6,187,938.44	6,176,859.27	
18	Capital assets - construction in progress	-	-	
19	GASB 87 Right to Use Bldg	2,272,819.47	2,272,819.47	
20	GASB 87 Accum Depr, Lease Amortization	(613,824.99)	(613,824.99)	
21	Accumulated depreciation	(4,088,175.76)	(4,067,067.78)	
22	Capital Asset, net	4,183,257.16	4,193,285.97	(16+17+18+19+20+21)
23	Total Noncurrent Assets	5,817,413.32	5,824,671.23	(14+22)
24	TOTAL ASSETS	17,771,668.18	18,357,105.93	(9+23)
25	LIABILITIES			
26	<u>Current Liabilities</u>			
27	Accounts payable	0.00	0.00	
28	Accrued wages and payroll related liabilities	608,265.59	330,132.06	
29	Other accrued liabilities	3,713,600.47	4,448,612.56	
30	Due to other governmental units	191,453.11	218,086.00	
31	Deferred Revenue	3,948.13	3,948.13	
32	Current portion of long term debt	17,280.78	16,738.31	
33	Other current liabilities	-	-	
34	Total Current Liabilities	4,534,548.08	5,017,517.06	(27+28+29+30+31+32+33)
35	<u>Noncurrent Liabilities</u>			
36	Long term debt, net of current portion	209,989.46	213,396.67	
37	GASB 87 Noncurrent Lease Liability	1,502,277.10	1,502,277.10	
38	Compensated absences	1,259,419.88	1,336,800.52	
39	Total Noncurrent Liabilities	2,971,686.44	3,052,474.29	(36+37+38)
40	TOTAL LIABILITIES	7,506,234.52	8,069,991.35	(34+39)
41	NET ASSETS			
42	<u>Fund Balance</u>			
43	Restricted for capital purposes	3,966,653.00	3,966,653.00	
44	Unrestricted fund balance - PBIP	3,258,465.99	3,258,465.99	
45	Unrestricted fund balance	3,040,314.67	3,061,995.59	
46	Total Net Assets	\$10,265,433.66	\$10,287,114.58	(43+44+45) and (24-40)

Bay Arenac Behavioral Health
For the Month Ending November 30, 2025
Summary of All Units

		Column Identifiers					
A	B	C	D	E (C-D)	F (C / D)	G	
	November Actual	2026 YTD Actual	2026 YTD Budget	Variance	% to Budget	2026 Monthly Budget	
Income Statement							
1	REVENUE						
2	Risk Contract Revenue						
3	Medicaid Specialty Supports & Services	4,371,979.03	8,751,223.48	9,579,936.00	(828,712.52)	91%	4,789,968.00
4	Medicaid Autism	1,379,014.79	2,507,792.62	1,934,481.50	573,311.12	130%	967,240.75
5	State Genl Fund Priority Population	135,504.00	271,009.00	271,009.00	0.00	100%	135,504.50
6	GF Shared Savings Lapse	0.00	0.00	0.00	0.00	0%	0.00
7	Total Risk Contract Revenue	5,886,497.82	11,530,025.10	11,785,426.50	(255,401.40)	98%	5,892,713.25 (3+4+5+6)
8	Program Service Revenue						
9	Medicaid, CWP FFS	0.00	0.00	0.00	0.00	0%	0.00
10	Other Fee For Service	25,222.34	60,793.75	65,022.33	(4,228.58)	93%	32,511.17
11	Total Program Service Revenue	25,222.34	60,793.75	65,022.33	(4,228.58)	93%	32,511.17 (9+10)
12	Other Revenue						
13	Grants and Earned Contracts	130,112.53	288,254.77	306,163.33	(17,908.56)	94%	153,081.67
14	SSI Reimbursements, 1st/3rd Party	5,402.50	10,805.00	12,304.00	(1,499.00)	88%	6,152.00
15	County Appropriation	65,587.83	131,175.66	131,175.75	(0.09)	100%	65,587.87
16	Interest Income - Working Capital	13,615.21	28,545.17	43,966.17	(15,421.00)	65%	21,983.08
17	Other Local Income	700.00	3,309.51	75,002.67	(71,693.16)	4%	37,501.33
18	Total Other Revenue	215,418.07	462,090.11	568,811.92	(106,621.81)	81%	284,305.96 (13+14+15+16+17)
19	TOTAL REVENUE	6,127,138.23	12,052,908.96	12,419,060.75	(366,151.79)	97%	6,209,530.37 (7+11+18)
20	EXPENSE						
21	SUPPORTS & SERVICES						
22	Provider Claims						
23	State Facility - Local portion	11,466.00	24,534.81	25,754.00	1,219.19	95%	12,877.00
24	Community Hospital	622,720.69	1,060,326.20	1,277,555.33	217,229.13	83%	638,777.67
25	Residential Services	1,467,115.46	2,696,006.76	2,454,014.83	(241,991.93)	110%	1,227,007.42
26	Community Supports	2,236,117.38	4,542,061.95	4,526,790.67	(15,271.28)	100%	2,263,395.33
27	Total Provider Claims	4,337,419.53	8,322,929.72	8,284,114.83	(38,814.89)	100%	4,142,057.42 (23+24+25+26)
28	Operating Expenses						
29	Salaries	1,101,407.48	2,315,042.25	2,469,636.00	154,593.75	94%	1,234,818.00
30	Fringe Benefits	387,211.08	765,855.35	811,820.83	45,965.48	94%	405,910.42
31	Consumer Related	1,191.25	8,941.25	4,125.33	(4,815.92)	217%	2,062.67
32	Program Operations	168,988.07	294,609.83	275,725.57	(18,884.26)	107%	137,862.79
33	Facility Cost	39,672.88	85,059.94	86,643.67	1,583.73	98%	43,321.83
34	Purchased Services	505.75	785.75	3,729.67	2,943.92	21%	1,864.83
35	Other Operating Expense	103,555.05	223,246.63	308,737.51	85,490.88	72%	154,368.75
36	Local Funds Contribution	17,906.00	35,812.00	35,811.17	(0.83)	100%	17,905.58
37	Interest Expense	578.22	1,199.18	1,281.67	82.49	94%	640.83
38	Depreciation	10,553.99	21,107.98	26,720.67	5,612.69	79%	13,360.33
39	Total Operating Expenses	1,831,569.77	3,751,660.16	4,024,232.08	272,571.92	93%	2,012,116.04 (29+30+31+32+33+34+35+36+37+38)
40	TOTAL EXPENSES	6,168,989.30	12,074,589.88	12,308,346.92	233,757.04	98%	6,154,173.46 (27+39)
41	NET SURPLUS/(DEFICIT)	(41,851.07)	(21,680.92)	110,713.83	(132,394.75)	-20%	55,356.92 (19-40)
42	Notes:						
43	Medicaid Revenue includes an accrual for additional funds if a (shortage) exists/reduction of funds if a surplus exists from/(to) Mid-State Health Network as follows:						
44	BASED ON PEPM FUNDING:						
45	Net Medicaid (shortage): (\$1,776,754)						
46	Medicaid shortage: (\$457,299)						
47	Healthy Michigan (shortage): (\$312,343)						
48	Autism (shortage): (\$1,007,112)						
49	BASED ON APPROVED BUDGET:						
50	Net Medicaid shortage: (\$259,716)						
51	Medicaid (surplus): \$114,620						
52	Healthy Michigan (surplus): \$134,694						
53	Autism (shortage): (\$509,030)						

**BAY-ARENAC BEHAVIORAL HEALTH
RECONCILIATION OF FUND BALANCE
AS OF NOVEMBER 30, 2025**

	TOTALS
Fund Balance 09/30/2025	10,287,114.58
Net (loss)/income November 2025	(21,680.92)
Net Increase/(Decrease) Funds Restricted for Capital Purposes	-
Calculated Fund Balance 11/30/2025	10,265,433.66
Statement of Net Assets Fund Balance 11/30/2025	10,265,433.66
Difference	-

**BAY-ARENAC BEHAVIORAL HEALTH
RECONCILIATION OF UNRESTRICTED FUND BALANCE
AS OF NOVEMBER 30, 2025**

	<u>TOTALS</u>
Unrestricted Fund Balance 9/30/2025	6,320,461.58
Net (loss)/income November 2025	(21,680.92)
Increase/Decrease in net assets	-
Calculated Unrestricted Fund Balance 11/30/2025	6,298,780.66
Statement of Net Assets Unrestricted Fund Balance 11/30/2025	6,298,780.66
Difference	-

**Bay-Arenac Behavioral Health
Fund Balance Summary**

	Sept. 30, 2025 Unrestricted <u>Fund Balance</u>	Nov 30, 2025 Permanently <u>Restricted</u>	Nov 30, 2025 Temporarily <u>Restricted</u>	Nov 30, 2025 Unrestricted/ <u>Reserved</u>	Nov 30, 2025 Total <u>Fund Balance</u>
Unrestricted	3,061,996	-	-	3,040,315	3,040,315
Capital Purposes	844,325	-	-	844,325	844,325
Invested in Capital Assets	3,122,328	-	-	3,122,328	3,122,328
Performance Incentive Pool	<u>3,258,466</u>	<u>-</u>	<u>-</u>	<u>3,258,466</u>	<u>3,258,466</u>
Balances	10,287,115	-	-	10,265,434	10,265,434

BAY-ARENAC BEHAVIORAL HEALTH
Cash Flow

	<u>Dec 25</u>	<u>Jan 26</u>	<u>Feb 26</u>	<u>Mar 26</u>	<u>Apr 26</u>	<u>May 26</u>	<u>Jun 26</u>	<u>Jul 26</u>	<u>Aug 26</u>	<u>Sep 26</u>	<u>Oct 26</u>	<u>Nov 26</u>
Estimated Funds:												
Beginning Inv. Balance	-	-	-	-	-	-	-	-	-	-	-	-
Investment	-	-	-	-	-	-	-	-	-	-	-	-
Additions/(Subtractions)	-	-	-	-	-	-	-	-	-	-	-	-
Month End Inv. Balance	-	-	-	-	-	-	-	-	-	-	-	-
Beginning Cash Balance	8,431,919	7,481,116	5,669,171	5,496,841	4,619,369	3,625,754	2,178,424	1,300,952	307,338	1,860,008	982,536	(11,078)
Total Medicaid	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288	4,990,288
Total General Fund	135,505	135,504	135,506	135,505	135,504	135,506	135,505	135,504	135,505	135,505	135,504	135,505
Estimated Misc. Receipts	205,900	89,759	89,759	205,900	89,759	89,759	205,900	89,759	89,759	205,900	89,759	128,473
Client Receipts	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000
Interest	11,859	11,859	11,859	11,859	11,859	11,859	11,859	11,859	11,859	11,859	11,859	11,859
Total Estimated Cash	13,830,471	12,763,525	10,951,581	10,895,392	9,901,778	8,908,165	7,576,976	6,583,362	5,589,749	7,258,560	6,264,945	5,310,046
Total Estimated Available Funds	13,830,471	12,763,525	10,951,581	10,895,392	9,901,778	8,908,165	7,576,976	6,583,362	5,589,749	7,258,560	6,264,945	5,310,046
Estimated Expenditures:												
1st Payroll	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Special Pay												
ETO Buyouts												
2nd Payroll	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000	550,000
Board Per Diem	3,343	3,343	3,343	3,343	3,343	3,343	3,343	3,343	3,343	3,343	3,343	3,343
3rd Payroll	205,000	550,000										
1st Friday Claims	767,381	767,381	767,381	767,381	767,381	767,381	767,381	767,381	767,381	767,381	767,381	767,381
Mortgage Pmt	2,032	2,032	2,032	2,032	2,032	2,032	2,032	2,032	2,032	2,032	2,032	2,032
2nd Friday Claims	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266	1,382,266
Board Week Bay Batch	892,320	892,320	1,023,989	1,023,989	1,023,989	1,023,989	1,023,989	1,023,989	1,023,989	1,023,989	1,023,989	1,023,989
Board Week Claims	975,000	975,000	975,000	975,000	975,000	975,000	975,000	975,000	975,000	975,000	975,000	975,000
Credit Card	-	-	-	-	-	-	-	-	-	-	-	-
4th Friday Claims	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013	1,022,013
5th Friday Claims		400,000				400,000			400,000			400,000
Local FFP payment to MSHN			53,717			53,717			53,717			53,717
Transfer to State of MI												
Transfer from/(to) Reserve Account												
Settlement with MSHN												
Funds from MSHN			(875,000)						(3,000,000)			(3,000,000)
Transfer to (from) HRA												
Transfer to (from) Investment												
Transfer to (from) Capital Acct												
Total Estimated Expenditures	6,349,355	7,094,355	5,454,741	6,276,024	6,276,024	6,729,741	6,276,024	6,276,024	3,729,741	6,276,024	6,276,024	3,729,741
Estimated Month End Cash Balance	7,481,116	5,669,171	5,496,841	4,619,369	3,625,754	2,178,424	1,300,952	307,338	1,860,008	982,536	(11,078)	1,580,305

Bay-Arenac Behavioral Health

Cash Flow Forecasting For the Month of December

	Bank Balance	Investment Balance
Estimated Cash Balance December 1, 2025	8,431,919	-
Investment Purchased/Interest	-	-
Investments coming due during month	-	-
Estimated Cash Balance December 31, 2025	8,431,919	-
Estimated Cash Inflow:		
Medicaid Funds:	4,990,288	
General Fund Dollars:	135,505	
Board Receipts:	205,900	
Client Receipts:	55,000	
Funds from Investment:	-	
Interest:	11,859	
Total Estimated Cash Inflow:	5,398,552	
Estimated Cash Outflow:		
Payroll Dated: 12/05/25	(550,000)	
Payroll Dated: 12/19/25	(550,000)	
Board Per Diem Payroll: 12/19/25	(3,343)	
Payroll Dated (ETO Buy): 12/19/25	(205,000)	
Claims Disbursements: 12/05/25	(767,381)	
Claims Disbursements: 12/12/25	(1,382,266)	
Claims Disbursements: 12/19/25	(975,000)	
A/P Disbursements: 12/19/25	(892,320)	
Mortgage Payment: 12/22/25	(2,032)	
Claims Disbursements: 12/26/25	(1,022,013)	
Claims Disbursements:	-	
Local FFP Payment:	-	
Transfer to Reserve Acct:	-	
HRA transfer:	-	
Transfer to(from) MSHN:	-	
Transfer to State of MI	-	
Purchased Investment	-	
Total Estimated Cash Outflow:	(6,349,355)	
Estimated Cash Balance on December 31, 2025	7,481,116	-
	-	-

Bay Arenac Behavioral Health
201 Mulholland, Bay City, MI 48708
Electronic Funds Transfers including Cash Transfers/Wires/ACHs
November 2026

<u>Funds Paid from/ Transferred from:</u>	<u>Funds Paid to/ Transferred to:</u>	<u>Amount</u>	<u>Date of Payment</u>	<u>Description</u>	<u>Authorized By</u>
Flagstar Bank	Flagstar Bank	19,602.97	11/5/2025	Credit Card Payment	Marci Rozek
Flagstar Bank	Flagstar Bank	560,000.00	11/5/2025	Transfer from MMKT Account to General Account	Marci Rozek
Flagstar Bank	Huntington Nat'l Bank	3,953.40	11/6/2025	Transfer from General Account to Flex Spending Account	Marci Rozek
Flagstar Bank	Flagstar Bank	140,000.00	11/6/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Huntington Nat'l Bank	543,461.53	11/6/2025	Transfer from General Account to Payroll Account	Marci Rozek
Flagstar Bank	Flagstar Bank	674,223.47	11/6/2025	Transfer Gross Amt of Accts Payable to Payable Acct	Marci Rozek
Flagstar Bank	Flagstar Bank	10,000.00	11/10/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Flagstar Bank	10,000.00	11/13/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Flagstar Bank	1,674,684.22	11/13/2025	Transfer Gross Amt of Accts Payable to Payable Acct	Marci Rozek
Flagstar Bank	Flagstar Bank	905,000.00	11/14/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Flagstar Bank	555,000.00	11/19/2025	Transfer from MMKT Account to General Account	Marci Rozek
Flagstar Bank	Huntington Nat'l Bank	560,000.00	11/20/2025	Transfer from General Account to Payroll Account	Marci Rozek
Flagstar Bank	Flagstar Bank	1,861,772.65	11/20/2025	Transfer Gross Amt of Accts Payable to Payable Acct	Marci Rozek
Flagstar Bank	Flagstar Bank	4,730,000.00	11/21/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Huntington Nat'l Bank	3,953.40	11/24/2025	Transfer from General Account to Flex Spending Account	Marci Rozek
Flagstar Bank	Flagstar Bank	20,000.00	11/24/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Huntington Nat'l Bank	2,031.96	11/24/2025	Transfer from General Acct for Mortgage payment	Marci Rozek
Flagstar Bank	Flagstar Bank	3,645,000.00	11/28/2025	Transfer from General Account to MMKT Account	Marci Rozek
Flagstar Bank	Flagstar Bank	1,007,867.24	11/28/2025	Transfer Gross Amt of Accts Payable to Payable Acct	Marci Rozek

Total Transfers: 16,926,550.84



Submitted By: Marci Rozek or Christopher Pinter
 Chief Financial Officer or Chief Executive Officer

Bay Arenac Behavioral Health
201 Mulholland, Bay City, MI 48708
Electronic Funds Transfers for Vendor ACH Payments
November 2026

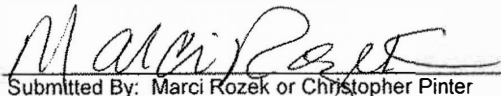
<u>Funds Paid from:</u>	<u>EFT #</u>	<u>Funds Paid to:</u>	<u>Amount</u>	<u>Date of Pmt</u>	<u>Authorized By</u>
Flagstar Bank	E9042	HAVENWYCK HOSPITAL	5,641.26	11/7/2025	Marci Rozek
Flagstar Bank	E9043	LIBERTY LIVING, INC.	33,304.83	11/7/2025	Marci Rozek
Flagstar Bank	E9044	Closer to Home, LLC	19,315.79	11/7/2025	Marci Rozek
Flagstar Bank	E9045	NORTH SHORES CENTER LLC	441.40	11/7/2025	Marci Rozek
Flagstar Bank	E9046	PHC OF MICHIGAN - HARBOR OAKS	27,280.00	11/7/2025	Marci Rozek
Flagstar Bank	E9047	MPA GROUP NFP, Ltd.	31,252.09	11/7/2025	Marci Rozek
Flagstar Bank	E9048	LIST PSYCHOLOGICAL SERVICES	5,797.24	11/7/2025	Marci Rozek
Flagstar Bank	E9049	SAGINAW PSYCHOLOGICAL SERVICES	33,915.82	11/7/2025	Marci Rozek
Flagstar Bank	E9050	PARAMOUNT REHABILITATION	4,041.68	11/7/2025	Marci Rozek
Flagstar Bank	E9051	ARENAC OPPORTUNITIES, INC	8,272.50	11/7/2025	Marci Rozek
Flagstar Bank	E9052	DO-ALL, INC.	6,001.70	11/7/2025	Marci Rozek
Flagstar Bank	E9053	TOUCHSTONE SERVICES, INC	8,147.25	11/7/2025	Marci Rozek
Flagstar Bank	E9054	Winningham, Linda Jo	866.00	11/7/2025	Marci Rozek
Flagstar Bank	E9055	Nutrition for Wellness	187.50	11/7/2025	Marci Rozek
Flagstar Bank	E9056	WILSON, STUART T. CPA, P.C.	73,582.82	11/7/2025	Marci Rozek
Flagstar Bank	E9057	CAREBUILDERS AT HOME, LLC	30,488.88	11/7/2025	Marci Rozek
Flagstar Bank	E9058	AUTISM SYSTEMS LLC	6,445.00	11/7/2025	Marci Rozek
Flagstar Bank	E9059	CENTRIA HEALTHCARE LLC	394.52	11/7/2025	Marci Rozek
Flagstar Bank	E9060	Flourish Services, LLL	50,200.86	11/7/2025	Marci Rozek
Flagstar Bank	E9061	GAME CHANGER PEDIATRIC THERAPY	29,516.74	11/7/2025	Marci Rozek
Flagstar Bank	E9062	Spectrum Autism Center	30,516.00	11/7/2025	Marci Rozek
Flagstar Bank	E9063	ENCOMPASS THERAPY CENTER LLC	120,649.70	11/7/2025	Marci Rozek
Flagstar Bank	E9064	MERCY PLUS HEALTHCARE SERVICES LLC	43,683.37	11/7/2025	Marci Rozek
Flagstar Bank	E9065	NOBLE PATHWAY PEDIATRIC THERAPY	7,995.00	11/7/2025	Marci Rozek
Flagstar Bank	E9066	HEALING WITH HEART	200.00	11/7/2025	Marci Rozek
Flagstar Bank	E9067	APS EMPLOYMENT SERVICES, INC	5,235.70	11/7/2025	Marci Rozek
Flagstar Bank	E9068	PARAMOUNT CHILDRENS THERAPY CENTER IN	20,218.50	11/7/2025	Marci Rozek
Flagstar Bank	E9069	Clean Team, Inc.	538.00	11/7/2025	Marci Rozek
Flagstar Bank	E9070	EYE MED	2,131.89	11/7/2025	Marci Rozek
Flagstar Bank	E9071	SHRED EXPERTS LLC	356.00	11/7/2025	Marci Rozek
Flagstar Bank	E9072	AUGRES CARE CENTER, INC	3,842.14	11/14/2025	Marci Rozek
Flagstar Bank	E9073	HAVENWYCK HOSPITAL	35,727.98	11/14/2025	Marci Rozek
Flagstar Bank	E9074	HOPE NETWORK BEHAVIORAL HEALTH	39,147.99	11/14/2025	Marci Rozek
Flagstar Bank	E9075	Hope Network Southeast	130,244.95	11/14/2025	Marci Rozek
Flagstar Bank	E9076	BEACON SPECIALIZED LIVING SVS	9,610.00	11/14/2025	Marci Rozek
Flagstar Bank	E9077	Fitzhugh House, LLC	11,724.93	11/14/2025	Marci Rozek
Flagstar Bank	E9078	Bay Human Services, Inc.	244,390.57	11/14/2025	Marci Rozek
Flagstar Bank	E9079	MICHIGAN COMMUNITY SERVICES IN	223,057.50	11/14/2025	Marci Rozek
Flagstar Bank	E9080	CENTRAL STATE COMM. SERVICES	23,262.51	11/14/2025	Marci Rozek
Flagstar Bank	E9081	VALLEY RESIDENTIAL SERVICES	122,514.17	11/14/2025	Marci Rozek
Flagstar Bank	E9082	LIBERTY LIVING, INC.	33,169.23	11/14/2025	Marci Rozek
Flagstar Bank	E9083	SUPERIOR CARE OF MICHIGAN LLC	8,574.60	11/14/2025	Marci Rozek
Flagstar Bank	E9084	HEALTHSOURCE	90,536.40	11/14/2025	Marci Rozek
Flagstar Bank	E9085	PHC OF MICHIGAN - HARBOR OAKS	7,040.00	11/14/2025	Marci Rozek
Flagstar Bank	E9086	MPA GROUP NFP, Ltd.	26,414.00	11/14/2025	Marci Rozek
Flagstar Bank	E9087	LIST PSYCHOLOGICAL SERVICES	1,844.87	11/14/2025	Marci Rozek
Flagstar Bank	E9088	SAGINAW PSYCHOLOGICAL SERVICES	28,092.94	11/14/2025	Marci Rozek
Flagstar Bank	E9089	PARAMOUNT REHABILITATION	4,518.16	11/14/2025	Marci Rozek
Flagstar Bank	E9090	ARENAC OPPORTUNITIES, INC	7,435.50	11/14/2025	Marci Rozek
Flagstar Bank	E9091	DO-ALL, INC.	7,286.41	11/14/2025	Marci Rozek
Flagstar Bank	E9092	New Dimensions	16,563.82	11/14/2025	Marci Rozek
Flagstar Bank	E9093	TOUCHSTONE SERVICES, INC	9,186.51	11/14/2025	Marci Rozek
Flagstar Bank	E9094	Winningham, Linda Jo	1,156.00	11/14/2025	Marci Rozek
Flagstar Bank	E9095	Nutrition for Wellness	595.00	11/14/2025	Marci Rozek
Flagstar Bank	E9096	WILSON, STUART T. CPA, P.C.	57,204.08	11/14/2025	Marci Rozek
Flagstar Bank	E9097	CAREBUILDERS AT HOME, LLC	16,869.15	11/14/2025	Marci Rozek
Flagstar Bank	E9098	AUTISM SYSTEMS LLC	4,602.00	11/14/2025	Marci Rozek
Flagstar Bank	E9099	CENTRIA HEALTHCARE LLC	33,444.00	11/14/2025	Marci Rozek
Flagstar Bank	E9100	GAME CHANGER PEDIATRIC THERAPY	46,526.60	11/14/2025	Marci Rozek
Flagstar Bank	E9101	Spectrum Autism Center	26,283.00	11/14/2025	Marci Rozek
Flagstar Bank	E9102	ENCOMPASS THERAPY CENTER LLC	3,628.50	11/14/2025	Marci Rozek
Flagstar Bank	E9103	MERCY PLUS HEALTHCARE SERVICES LLC	46,915.80	11/14/2025	Marci Rozek
Flagstar Bank	E9104	Positive Behavior Supports Corporation	3,002.50	11/14/2025	Marci Rozek
Flagstar Bank	E9105	WESTWOOD SPECIALIZED RESIDENTIAL	35,890.56	11/14/2025	Marci Rozek
Flagstar Bank	E9106	MAXIM HEALTHCARE SEVICES, INC.	15,427.20	11/14/2025	Marci Rozek
Flagstar Bank	E9107	APS EMPLOYMENT SERVICES, INC	5,063.00	11/14/2025	Marci Rozek

Flagstar Bank	E9108	MONTCLAIR SPECIALIZED RESIDENTIAL LLC	35,890.56	11/14/2025	Marci Rozek
Flagstar Bank	E9109	PARAMOUNT CHILDRENS THERAPY CENTER IN	18,888.00	11/14/2025	Marci Rozek
Flagstar Bank	E9110	MID-STATE HEALTH NETWORK	53,717.00	11/14/2025	Marci Rozek
Flagstar Bank	E9111	ENTERPRISE FM TRUST	7,312.76	11/14/2025	Marci Rozek
Flagstar Bank	E9112	GORDON FOOD SERVICE	74.42	11/14/2025	Marci Rozek
Flagstar Bank	E9113	SAGINAW PSYCHOLOGICAL SERVICES	341.00	11/21/2025	Marci Rozek
Flagstar Bank	E9114	ARENAC OPPORTUNITIES, INC	2,672.63	11/21/2025	Marci Rozek
Flagstar Bank	E9115	DO-ALL, INC.	30,395.93	11/21/2025	Marci Rozek
Flagstar Bank	E9116	New Dimensions	6,177.47	11/21/2025	Marci Rozek
Flagstar Bank	E9117	BAY CITY CRU	98,458.00	11/21/2025	Marci Rozek
Flagstar Bank	E9118	A2Z CLEANING & RESTORATION INC.	3,092.00	11/21/2025	Marci Rozek
Flagstar Bank	E9119	Applied Innovation	164.08	11/21/2025	Marci Rozek
Flagstar Bank	E9120	Bromberg & Associates, LLC	50.00	11/21/2025	Marci Rozek
Flagstar Bank	E9121	Clean Team, Inc.	1,950.00	11/21/2025	Marci Rozek
Flagstar Bank	E9122	DELPHIA CONSULTING, LLC	1,440.00	11/21/2025	Marci Rozek
Flagstar Bank	E9123	ERGOMED PRODUCTS, INC.	387.00	11/21/2025	Marci Rozek
Flagstar Bank	E9124	FLEX ADMINISTRATORS INC	421.30	11/21/2025	Marci Rozek
Flagstar Bank	E9125	GoTo Technologies USA, Inc.	110.64	11/21/2025	Marci Rozek
Flagstar Bank	E9126	HAMPTON AUTO REPAIR	1,087.20	11/21/2025	Marci Rozek
Flagstar Bank	E9127	HOSPITAL PSYCHIATRY PLLC	42,000.00	11/21/2025	Marci Rozek
Flagstar Bank	E9128	Iris Telehealth Medical Group, PA	77,462.00	11/21/2025	Marci Rozek
Flagstar Bank	E9129	J.E. JOHNSON CONTRACTING, INC.	850.00	11/21/2025	Marci Rozek
Flagstar Bank	E9130	KING COMMUNICATIONS	211.80	11/21/2025	Marci Rozek
Flagstar Bank	E9131	LIBERTY LIVING, INC.	2,161.00	11/21/2025	Marci Rozek
Flagstar Bank	E9132	MICHIGAN MEDICAL AND REHABILITATION SUPP	596.28	11/21/2025	Marci Rozek
Flagstar Bank	E9133	MOVVA, USHA	17,300.00	11/21/2025	Marci Rozek
Flagstar Bank	E9134	NETSOURCE ONE, INC.	4,568.13	11/21/2025	Marci Rozek
Flagstar Bank	E9135	New Dimensions, Inc.	1,075.00	11/21/2025	Marci Rozek
Flagstar Bank	E9136	PETER CHANG ENTERPRISES, INC.	23,350.13	11/21/2025	Marci Rozek
Flagstar Bank	E9137	PRO-SCAPE, INC.	210.24	11/21/2025	Marci Rozek
Flagstar Bank	E9138	SHRED EXPERTS LLC	674.50	11/21/2025	Marci Rozek
Flagstar Bank	E9139	STATE OF MICHIGAN DEPT OF COMM HEALTH A	7,728.89	11/21/2025	Marci Rozek
Flagstar Bank	E9140	TELNET WORLDWIDE, INC.	1,753.12	11/21/2025	Marci Rozek
Flagstar Bank	E9141	UNITED PARCEL SERVICE	32.93	11/21/2025	Marci Rozek
Flagstar Bank	E9142	V.O.I.C.E., INC.	651.80	11/21/2025	Marci Rozek
Flagstar Bank	E9143	Waystar Health - ZirMed, Inc.	221.95	11/21/2025	Marci Rozek
Flagstar Bank	E9144	Back, Irina	137.20	11/21/2025	Marci Rozek
Flagstar Bank	E9145	BICKEL, MEREDITH	108.50	11/21/2025	Marci Rozek
Flagstar Bank	E9146	BYRNE, RICHARD	204.40	11/21/2025	Marci Rozek
Flagstar Bank	E9147	Deshano, Jennifer	136.50	11/21/2025	Marci Rozek
Flagstar Bank	E9148	FARLEY, TRACEY	121.38	11/21/2025	Marci Rozek
Flagstar Bank	E9149	FOLSOM, AMY K	54.60	11/21/2025	Marci Rozek
Flagstar Bank	E9150	VIAN, SUSAN	342.73	11/21/2025	Marci Rozek
Flagstar Bank	E9151	HECHT, KERENSA	57.40	11/21/2025	Marci Rozek
Flagstar Bank	E9152	HEWTTY, MARIA	214.06	11/21/2025	Marci Rozek
Flagstar Bank	E9153	HEWTTY, EDDIE	15.00	11/21/2025	Marci Rozek
Flagstar Bank	E9154	HOLSINGER, SARAH	50.00	11/21/2025	Marci Rozek
Flagstar Bank	E9155	KING, SHELLEY	246.30	11/21/2025	Marci Rozek
Flagstar Bank	E9156	LUPCKE, TRACI	65.80	11/21/2025	Marci Rozek
Flagstar Bank	E9157	Niemiec, Kathleen	327.20	11/21/2025	Marci Rozek
Flagstar Bank	E9158	NIX, HEATHER	21.70	11/21/2025	Marci Rozek
Flagstar Bank	E9159	O'BRIEN, CAROLE	286.30	11/21/2025	Marci Rozek
Flagstar Bank	E9160	Rechsteiner, Elise	18.20	11/21/2025	Marci Rozek
Flagstar Bank	E9161	RICKER, AMY	251.30	11/21/2025	Marci Rozek
Flagstar Bank	E9162	AMBER, ROYCE	20.41	11/21/2025	Marci Rozek
Flagstar Bank	E9163	KOKALY, KAITLYN	120.00	11/21/2025	Marci Rozek
Flagstar Bank	E9164	Schneider, Maryssa	407.61	11/21/2025	Marci Rozek
Flagstar Bank	E9165	Schumacher, Pamela	38.64	11/21/2025	Marci Rozek
Flagstar Bank	E9166	STONE, JENNIFER	196.00	11/21/2025	Marci Rozek
Flagstar Bank	E9167	Tenney, Ben	137.20	11/21/2025	Marci Rozek
Flagstar Bank	E9168	VanWert, Laurie	101.90	11/21/2025	Marci Rozek
Flagstar Bank	E9169	VASCONCELOS, FLAVIA	388.43	11/21/2025	Marci Rozek
Flagstar Bank	E9170	WATSON, MELODY	274.40	11/21/2025	Marci Rozek
Flagstar Bank	E9171	WELLS, JORDAN	369.60	11/21/2025	Marci Rozek
Flagstar Bank	E9172	Fitzhugh House, LLC	11,336.49	11/21/2025	Marci Rozek
Flagstar Bank	E9173	Bay Human Services, Inc.	141,300.52	11/21/2025	Marci Rozek
Flagstar Bank	E9174	MICHIGAN COMMUNITY SERVICES IN	65,978.05	11/21/2025	Marci Rozek
Flagstar Bank	E9175	LIBERTY LIVING, INC.	33,468.19	11/21/2025	Marci Rozek
Flagstar Bank	E9176	HEALTHSOURCE	61,316.18	11/21/2025	Marci Rozek
Flagstar Bank	E9177	MPA GROUP NFP, Ltd.	39,827.56	11/21/2025	Marci Rozek
Flagstar Bank	E9178	LIST PSYCHOLOGICAL SERVICES	2,012.11	11/21/2025	Marci Rozek
Flagstar Bank	E9179	SAGINAW PSYCHOLOGICAL SERVICES	24,073.33	11/21/2025	Marci Rozek
Flagstar Bank	E9180	PARAMOUNT REHABILITATION	10,760.40	11/21/2025	Marci Rozek
Flagstar Bank	E9181	ARENAC OPPORTUNITIES, INC	7,860.00	11/21/2025	Marci Rozek
Flagstar Bank	E9182	DO-ALL, INC.	6,009.82	11/21/2025	Marci Rozek
Flagstar Bank	E9183	New Dimensions	9,817.26	11/21/2025	Marci Rozek

Flagstar Bank	E9184	TOUCHSTONE SERVICES, INC	9,192.50	11/21/2025	Marci Rozek
Flagstar Bank	E9185	Winningham, Linda Jo	591.00	11/21/2025	Marci Rozek
Flagstar Bank	E9186	Nutrition for Wellness	484.50	11/21/2025	Marci Rozek
Flagstar Bank	E9187	WILSON, STUART T. CPA, P.C.	93,310.59	11/21/2025	Marci Rozek
Flagstar Bank	E9188	CAREBUILDERS AT HOME, LLC	16,041.83	11/21/2025	Marci Rozek
Flagstar Bank	E9189	CENTRIA HEALTHCARE LLC	43,999.50	11/21/2025	Marci Rozek
Flagstar Bank	E9190	PERSONAL ASSISTANCE OPTIONS INC	9,061.25	11/21/2025	Marci Rozek
Flagstar Bank	E9191	Flourish Services, LLL	110,494.10	11/21/2025	Marci Rozek
Flagstar Bank	E9192	GAME CHANGER PEDIATRIC THERAPY	42,973.97	11/21/2025	Marci Rozek
Flagstar Bank	E9193	Spectrum Autism Center	22,555.50	11/21/2025	Marci Rozek
Flagstar Bank	E9194	ENCOMPASS THERAPY CENTER LLC	117,750.80	11/21/2025	Marci Rozek
Flagstar Bank	E9195	MERCY PLUS HEALTHCARE SERVICES LLC	20,785.30	11/21/2025	Marci Rozek
Flagstar Bank	E9196	HEALING WITH HEART	200.00	11/21/2025	Marci Rozek
Flagstar Bank	E9197	MAXIM HEALTHCARE SEVICES, INC.	675.84	11/21/2025	Marci Rozek
Flagstar Bank	E9198	APS EMPLOYMENT SERVICES, INC	4,953.28	11/21/2025	Marci Rozek
Flagstar Bank	E9199	Insight	740.80	11/21/2025	Marci Rozek
Flagstar Bank	E9200	Staples	3,480.35	11/21/2025	Marci Rozek
Flagstar Bank	E9201	CMH FOR CENTRAL MICHIGAN	668.40	11/28/2025	Marci Rozek
Flagstar Bank	E9202	HOPE NETWORK BEHAVIORAL HEALTH	21.75	11/28/2025	Marci Rozek
Flagstar Bank	E9203	BEACON SPECIALIZED LIVING SVS	390.00	11/28/2025	Marci Rozek
Flagstar Bank	E9204	Bay Human Services, Inc.	105,077.32	11/28/2025	Marci Rozek
Flagstar Bank	E9205	VALLEY RESIDENTIAL SERVICES	987.50	11/28/2025	Marci Rozek
Flagstar Bank	E9206	LIBERTY LIVING, INC.	33,317.62	11/28/2025	Marci Rozek
Flagstar Bank	E9207	HEALTHSOURCE	8,726.40	11/28/2025	Marci Rozek
Flagstar Bank	E9208	PHC OF MICHIGAN - HARBOR OAKS	7,040.00	11/28/2025	Marci Rozek
Flagstar Bank	E9209	MPA GROUP NFP, Ltd.	41,046.85	11/28/2025	Marci Rozek
Flagstar Bank	E9210	LIST PSYCHOLOGICAL SERVICES	468.51	11/28/2025	Marci Rozek
Flagstar Bank	E9211	SAGINAW PSYCHOLOGICAL SERVICES	29,880.28	11/28/2025	Marci Rozek
Flagstar Bank	E9212	ARENAC OPPORTUNITIES, INC	7,683.00	11/28/2025	Marci Rozek
Flagstar Bank	E9213	DO-ALL, INC.	5,617.70	11/28/2025	Marci Rozek
Flagstar Bank	E9214	New Dimensions	103.94	11/28/2025	Marci Rozek
Flagstar Bank	E9215	Nutrition for Wellness	916.00	11/28/2025	Marci Rozek
Flagstar Bank	E9216	WILSON, STUART T. CPA, P.C.	143,596.57	11/28/2025	Marci Rozek
Flagstar Bank	E9217	CAREBUILDERS AT HOME, LLC	5,476.29	11/28/2025	Marci Rozek
Flagstar Bank	E9218	CENTRIA HEALTHCARE LLC	60,714.00	11/28/2025	Marci Rozek
Flagstar Bank	E9219	PERSONAL ASSISTANCE OPTIONS INC	10,656.03	11/28/2025	Marci Rozek
Flagstar Bank	E9220	Flourish Services, LLL	40,430.94	11/28/2025	Marci Rozek
Flagstar Bank	E9221	GAME CHANGER PEDIATRIC THERAPY	45,587.08	11/28/2025	Marci Rozek
Flagstar Bank	E9222	Spectrum Autism Center	25,177.50	11/28/2025	Marci Rozek
Flagstar Bank	E9223	ENCOMPASS THERAPY CENTER LLC	115,076.25	11/28/2025	Marci Rozek
Flagstar Bank	E9224	MERCY PLUS HEALTHCARE SERVICES LLC	3,411.06	11/28/2025	Marci Rozek
Flagstar Bank	E9225	Positive Behavior Supports Corporation	5,630.66	11/28/2025	Marci Rozek
Flagstar Bank	E9226	AUTISM AND NEURODIVERSITY SERVICES LLC	640.00	11/28/2025	Marci Rozek
Flagstar Bank	E9227	APS EMPLOYMENT SERVICES, INC	4,143.68	11/28/2025	Marci Rozek
Flagstar Bank	E9228	PARAMOUNT CHILDRENS THERAPY CENTER IN	36,951.00	11/28/2025	Marci Rozek
Flagstar Bank	E9229	MID-STATE HEALTH NETWORK	23,358.38	11/28/2025	Marci Rozek
Flagstar Bank	E9230	NETSOURCE ONE, INC.	31,428.11	11/28/2025	Marci Rozek
Flagstar Bank	E9231	WEX BANK	4,573.25	11/28/2025	Marci Rozek

Total Withdrawals:

4,145,448.22



Submitted By: Marci Rozek or Christopher Pinter
 Chief Financial Officer or Chief Executive Officer



INTEROFFICE CORRESPONDENCE

BEHAVIORAL HEALTH

December 15, 2025

To: Sara McRae, Executive Assistant to the CEO
From: Karl White, Accounting Manager; Michele Perry, Finance Manager
Re: Disbursement Audit Information for Audit Committee

The following is a summary of disbursements as presented

Administration and Services for Behavioral Health

11/21/25 Checks Sequence: #102073-102129, ACH E9113-E9171

Table with 2 columns: Description and Amount. Rows include Employee travel, conference; Purchase Order Invoices; Invoices for Routine Maintenance, purchase requisitions, & recurring.

SUBTOTAL - Monthly Batch \$ 682,158.97

ITEMS FOR REVIEW:

EFT transfer - Credit Card 12/05/2025 \$ 8,432.99

Weekly Special Checks:

Table with 2 columns: Description and Amount. Rows include 11/28/2025 Checks, 12/05/2025 Checks, 12/12/2025 Checks.

SUBTOTAL - Special Checks \$ 176,450.96

Health Care payments

Table with 2 columns: Description and Amount. Rows include 11/21/25 Checks, 11/28/25 Checks, 12/05/25 Checks, 12/12/25 Checks.

SUBTOTAL - Health Care Payments \$ 4,680,655.10

TOTAL DISBURSEMENTS \$ 5,547,698.02

Prepared by: [Signature]

Reviewed by: [Signature]